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**EU-LATIN AMERICA AND THE CARIBBEAN WORKING GROUP ON
RESEARCH INFRASTRUCTURES (WG RI)**

3rd Policy Workshop – 4th WG meeting

San José, Costa Rica, 27th – 28th November 2019

Venue: Centro Nacional de Alta Tecnología (CeNAT); 1174-1200, Calle Costa Rica, Pavas

Hotel: Park Inn by Radisson Costa Rica; Av 6, St 28 & 30, Don Bosco, San José

Wednesday, 27th November 2019

3rd Policy Workshop “GOVERNANCE of RESEARCH INFRASTRUCTURES: EU/LAC COLLABORATION”	
08:30	Registration and welcome coffee
09:00	Opening remarks <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay • Eduardo Sibaja Arias, Director General CeNAT (tbc)
09:30	Introduction round of all participants
09:45	Outlines and agenda <ul style="list-style-type: none"> - <i>Presentation agenda</i> - <i>Objectives:</i> <ul style="list-style-type: none"> ○ <i>Explore and create common understanding on how governance models can support internationalization of RIs: exchange views and lessons learnt on different types of legal frameworks, governing structures, organizational models, competences on management, and scenarios for international collaboration; standardize concepts.</i> - <i>Expected outcomes:</i> <ul style="list-style-type: none"> ○ <i>Identify and share best practices on governance models that support internationalization of RIs</i> ○ <i>Identify effective governance models that can support the EU/LAC bi-regional dimension of RI collaboration.</i>

	<ul style="list-style-type: none"> • Jeroen van der Zalm, International Cooperation Service Facility of the EC
10:00	<p>Keynote speech “Governance models to support internationalization of research infrastructures”</p> <ul style="list-style-type: none"> • Prof. Dr. Maria Luisa Lavitrano, RI TRAIN (director of the master’s programme) <p><i>Objective: Understand challenges and best practices in organizational models and scenarios to support internationalization of research infrastructures</i></p>
10:45	<p>Group discussion on keynote speech</p> <ul style="list-style-type: none"> - Reflection on keynote speech by EU member state delegate (to be defined during the preparatory Intra-LAC meeting) - Reflection on keynote speech by LAC member state delegate (to be defined during the preparatory Intra-EU meeting) - Group discussion <p><i>Moderation</i></p> <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay
11:15	Coffee/ get together/networking
11:30	<p>Group exercise: “Typology of legal frameworks and governing structures to structure the bi-regional dimension of RI collaboration”</p> <ul style="list-style-type: none"> - Group exercise <p><i>Ojective: Categorize the different types of national legal frameworks and governance structures in EU and LAC</i></p> <p><i>Moderation</i></p> <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay • Jeroen van der Zalm, International Cooperation Service Facility of the EC
12:30	Lunch
14:00	<p>Experiences with different RI governing models and management competencies I EU RI : LifeWatch/ ERIC</p> <ul style="list-style-type: none"> • Dr. Juan Miguel Gonzalez, Director Common Facilities LifeWatch ERIC, Spain <p><i>Objective: Understand the organizational structure of a RI operating under ERIC legal framework and the management competencies needed.</i></p>
14:30	Discussion to link the experience back to the general discussion on governance

	<p><i>Moderation</i></p> <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay
14:40	<p>Experiences with different RI governing models and management competencies II LAC RI: CeNAT</p> <ul style="list-style-type: none"> • Eduardo Sibaja Arias, Director General CeNAT (tbc) <p><i>Objective: Understand the organizational structure of a RI operating under X legal framework and the management competencies needed.</i></p>
15:10	<p>Discussion to link the experience back to the general discussion on governance</p> <p><i>Moderation</i></p> <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay
15:20	<p>Coffee/ get together/networking</p>
15:30	<p>“Market place” exercise based on the prioritized thematic research area.</p> <ul style="list-style-type: none"> - Market time organized in thematic tables - Presentation of the results <p><i>Objective: establish proposals for pushing thematic bi-regional RI cooperation.</i></p> <p><i>Moderation</i></p> <ul style="list-style-type: none"> • Jeroen van der Zalm, International Cooperation Service Facility of the EC
17:00	<p>Wrap-up of the Policy Workshop</p> <ul style="list-style-type: none"> • Adam Tyson, Head of Unit Research and Industrial Infrastructures, DG Research and Innovation, European Commission • Fernando Amestoy, Chair of the Latin America and the Caribbean Working Group on Research Infrastructures, Director of the Institute Polo Tecnológico de Pando, Uruguay